

## **INDEPENDENT AUDITOR'S REPORT**

To the Directors of

## COMMUNITY LIVING UPPER OTTAWA VALLEY

Opinion

We have audited the financial statements of Community Living Upper Ottawa Valley (the Organization), which comprise the statement of financial position as at March 31, 2020, and the statements of operations, changes in net financial assets (deficit) and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2020 and the results of its operations, changes in net financial assets (deficit) and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Welch LLP – Chartered Accountants P.O. Box 757 - 270 Lake Street, Pembroke, Ontario K8A 6X9 T: 613 735 1021 F: 613 735 2071 W: www.welchllp.com An Independent Member of BKR International As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Welch LLP

CHARTERED PROFESSIONAL ACCOUNTANTS LICENSED PUBLIC ACCOUNTANTS

Pembroke, Ontario August 27, 2020

## COMMUNITY LIVING UPPER OTTAWA VALLEY

(Incorporated Without Share Capital Under the Laws of the Province of Ontario)

## STATEMENT OF FINANCIAL POSITION

## MARCH 31, 2020

CURRENT ASSETS	2020	2019
Cash and cash equivalents Accounts receivable Prepaid expenses Receivable from the replacement reserve fund	\$ 1,228,294 129,977 35,780 4,102 1,398,153	\$ 1,116,745 124,862 38,515 
CAPITAL ASSETS (Note 3)	694,783	761,141
NET ASSETS OF THE REPLACEMENT RESERVE FUND (Note 4) Cash and cash equivalents Due (to) from general fund	116,578 (4,102) 112,476 \$ 2,205,412	115,189 3,208 118,397 \$_2,159,660
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES  Accounts payable and accrued liabilities Government remittances payable Long-term debt payable within one year Owing to replacement reserve fund	\$ 1,096,062 - 15,965 - - 1,112,027	\$ 989,989 8,887 15,514 3,208 1,017,598
LONG-TERM DEBT (Note 5) Less amount due within one year	182,272 15,965 166,307	197,785 15,514 182,271
DEFERRED CONTRIBUTIONS (Note 6)	528,645	555,344
NET ASSETS (DEFICIT) Replacement reserve fund (Note 4) Internally restricted (Note 7) Capital fund Unrestricted	112,476 308,845 124,240 (147,128) 398,433	118,397 343,496 75,792 (133,238) 404,447
Approved by the Board:	\$ <u>2,205,412</u>	\$ <u>2,159,660</u>
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Welch LLP

(See accompanying notes)

# COMMUNITY LIVING UPPER OTTAWA VALLEY STATEMENT OF OPERATIONS YEAR ENDED MARCH 31, 2020

	2020	2019
REVENUE:		
Contributions - Province of Ontario	\$ 7,746,500	¢ 7 644 200
- other	414,588	\$ 7,644,309 262,860
Rental income	125,294	124,859
Nevada fundraising	16,849	18,192
Fundraising and donations	32,597	26,820
Amortization of deferred contributions related to capital	32,391	20,020
assets	112,584	126,657
Membership fees	465	660
Interest and miscellaneous	29,692	13,939
Gain on asset disposal	2,306	6,814
- All Color alopoodi	8,480,875	8,225,110
	0,400,073	0,223,110
EXPENDITURE:		
Salaries	5,782,344	5,384,358
Employee benefits	1,127,068	1,082,579
Supplies and materials	88,107	108,258
Rent	84,374	80,024
Utilities and taxes	108,937	105,225
Repairs and maintenance	116,272	195,945
Insurance	57,438	55,866
Vehicle operating	42,219	38,060
Staff travel	94,781	57,863
Staff training	40,178	68,646
Minor furniture, equipment, and rentals	17,788	47,276
Purchased services	734,799	781,568
Advertising and promotion	6,530	17,181
Miscellaneous	6,246	22,835
Amortization of capital assets	174,367	162,337
Interest on long-term debt	5,441	6,125
	8,486,889	8,214,146
NET (EXPENDITURE) REVENUE	\$(6,014)	\$ <u>10,964</u>

(See accompanying notes)



# COMMUNITY LIVING UPPER OTTAWA VALLEY STATEMENT OF CHANGES IN NET ASSETS (DEFICIT)

# YEAR ENDED MARCH 31, 2020

Capital Fund Unrestricted 2020	\$ 75,792 \$ (133,238) \$ 404,447 \$	(51,760) 23,681 (6,014)	100,208	\$ 124,240 \$ (147,128) \$ 398,433 \$ 404,447
Internally Restricted	\$ 343,496	27,986	(62,637)	\$ 308,845
Replacement Reserve Fund	\$ 118,397	(5,921)	1	\$ 112,476
	Net assets (deficit) at beginning of year	Net (expenditure) revenue	Invested in capital assets	Net assets (deficit) at end of year

(See accompanying schedules and notes)

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# COMMUNITY LIVING UPPER OTTAWA VALLEY STATEMENT OF CASH FLOWS YEAR ENDED MARCH 31, 2020

CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES		2020	2019	
Net revenue	\$	(6,014)	\$ 10,964	
Adjustments for:     Amortization of capital assets     Amortization of deferred contributions related to capital assets     Gain on asset disposal     Net revenue of replacement reserve fund  Changes in non-cash working capital components:     Accounts receivable     Prepaid expenses     Accounts payable and accrued liabilities     Government remittances payable     Owing to replacement reserve fund     Deferred operating contributions		174,367 (112,584) (2,306) 5,921 59,384 (5,115) 2,734 106,073 (8,887) (7,310) 72,595	162,337 (126,657) (6,814) (3,965) 35,865 (59,174) (9,727) (66,101) (739) (12,462) (19,067)	
	_	219,474	(131,405)	
CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES Purchase of capital assets Net proceeds on disposal of capital asset  CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES Repayment of long-term debt Deferred contributions related to capital assets	-	(113,497) 7,795 (105,702) (15,513) 13,290 (2,223)	(110,664) 18,583 (92,081) (69,002) 30,219 (38,783)	
	-	(2,220)	(30,703)	
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		111,549	(262,269)	
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	_	1,116,745	1,379,014	
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$_	1,228,294	\$ <u>1,116,745</u>	
Supplementary information:				
(a) Cash and cash equivalents consists of the following:  Cash  Term deposit	\$ \$	771,155 457,139 1,228,294	\$ 665,023 451,722 \$ 1,116,745	

(See accompanying notes)



## NOTE 1 ORGANIZATION AND PURPOSE

Community Living Upper Ottawa Valley is incorporated without share capital under the laws of the Province of Ontario and is a registered charity under the Income Tax Act.

The organization provides individualized supports and services to people with developmental disabilities so they may enjoy safe, secure, productive lives. Furthermore, the organization promotes acceptance and the elimination of barriers to community living.

The goal of the organization is that all persons live in a state of dignity, share in all elements of living in the community and have the opportunity to participate effectively.

## NOTE 2 SIGNIFICANT ACCOUNTING POLICIES

## Basis of accounting

These financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO) as reflected in Part III of the CICA Accounting Handbook.

## Cash and cash equivalents

Cash and cash equivalents include cash on deposit with financial institutions and term deposits with maturities of less than one year.

## Capital assets and amortization

Purchased capital assets are recorded at cost.

Amortization for capital assets is provided on a straight-line basis over their estimated useful lives generally using annual rates of 5% for buildings and 20% for all other capital assets excluding land and leasehold improvements. Leasehold improvements are amortized over the life of the lease plus one renewal period.

## Contributed materials

Contributed materials are recorded at fair value at the date of contribution, if determinable and only recognized if they are used in the normal course of operations and would otherwise have been purchased.

## Compensated absences

Vacation pay and compensatory leave are accrued as the benefits are earned by employees under their respective terms of employment.

## NOTE 2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## Revenue recognition

Under several provincial acts and the regulations thereto, the organization is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Community and Social Services. These financial statements reflect agreed funding arrangements approved by the Ministry with respect to the year ended March 31, 2020.

The organization follows the deferral method of accounting for contributions which include donations and government grants.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Where a portion of an externally restricted contribution relates to a future period, it is deferred and recognized in the subsequent period. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Rental and fundraising revenue is recognized when earned and collection is reasonably assured.

Interest and miscellaneous revenue is recognized as earned.

Nevada fundraising revenue and membership fees are recogized as revenue when received.

## Financial instruments

The organization initially measures all financial assets and liabilities at fair value. Cash and cash equivalents are subsequently measured at fair value at the statement of financial position date. All other financial instruments are subsequently measured at their amortized cost at the date of the statement of financial position.

## Contributed services

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

## Pension plan

All full time permanent employees of the organization are eligible to be members of the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. OMERS is financed by employer and employee contributions and by investment earnings of the OMERS Fund.

The organization accounts for the plan as a defined contribution plan due to insufficient information to account for it as a defined benefit plan.

Contributions for current service are recorded as expenditures in the year in which they became due.



## NOTE 2 SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management makes accounting estimates when determining significant accruals and the estimated useful life of its capital assets. Actual results could differ from these estimates.

## NOTE 3 CAPITAL ASSETS

Capital assets and accumulated amortization consist of the following:

	2	2020	2019			
	Cost	Accumulated Amortization	Cost	Accumulated Amortization		
Real Estate						
Dedicated Housing Support Program	\$ 567,441	\$ 567,440	\$ 567,441	\$ 567,440		
New Places to Live	456,695	307,718	456,695	288,486		
Heritage Drive	296,290	199,717	296,290	186,403		
Hunter Street	205,786	120,905	205,786	112,212		
Steffen Street	407,827	264,479	407,827	245,588		
Leasehold improvements	229,213	206,292	229,213	194,831		
Furniture and equipment	442,477	414,358	429,188	399,445		
Computer equipment	94,193	49,492	83,061	35,334		
Vehicles	390,314	265,052	328,685	213,306		
	3,090,236	\$ 2,395,453	3,004,186	\$ 2,243,045		
Less accumulated amortization	2,395,453		2,243,045			
	\$694,783		\$ 761,141			

## NOTE 4 REPLACEMENT RESERVE FUND

As specified by the Ministry of Community and Social Services the organization must maintain a replacement reserve fund for the Dedicated Housing Support Program. The amount and disposition of the reserve fund is subject to the direction and approval of the Ministry of Community and Social Services.

During the year funding of \$2,791 (2019 - \$2,791) was received from the Province of Ontario for the replacement reserve fund and \$10,290 (2019 - \$NIL) was spent from the reserve fund for repairs and maintenance as approved by the Ministry.

## NOTE 5 LONG-TERM DEBT

Long-term debt consists of the following:

	2020	2019
Mortgage payable - due March 1, 2023 and payable in monthly		
instalments of \$1,749 including interest at 2.89% per annum.	\$ 182,272	\$197,785

Principal payments during the remaining years on existing long-term debt are as follows:

2021	\$	15,965
2022	\$	16,430
2023	\$	149,877

## NOTE 6 DEFERRED CONTRIBUTIONS

## **Deferred Contributions for Capital Assets**

Deferred contributions related to capital assets represent the unamortized amount of contributions received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations at a rate corresponding with the amortization rate for the related capital assets.

Deferred contributions related to capital assets consist of the following:

		2020	<u>2019</u>
Balance at beginning of year	\$	487,565	889,582
Contributions received during the year:	28.31	,	,
Province of Ontario capital grants		13,290	30,219
Less: contibutions repaid on asset disposal		-	(305,579)
Less: amounts amortized to revenue	_	(112,584)	(126,657)
Balance at end of year	\$_	388,271	\$ <u>487,565</u>

## **Deferred Operating Contributions**

Contributions related to operations in future periods consist of the following:

	<u>2020</u>	2019
Ministry of Community and Social Services:		
Bee Successful Program Funding	\$ <u>140,374</u>	\$ <u>67,779</u>

## NOTE 7 INTERNALLY RESTRICTED NET ASSETS

Internally restricted net assets of \$308,845 (2019 - \$343,496) represents fundraising, bequests and donations designated by the board of directors to be applied towards expenditures in future years. This internally restricted amount is not available for unrestricted purposes without approval of the board of directors and is comprised of the following:

	Nevada indraising	undraising/ Bequests	Total 2020	Total 2019
Balance at beginning of year Net revenue Invested in capital assets	\$ 88,575 7,953 (62,637)	\$ 254,921 20,033	\$ 343,496 27,986 (62,637)	\$ 318,163 25,333
Balance at end of year	\$ 33,891	\$ 274,954	\$ 308,845	\$ 343,496

## NOTE 8 COMMITMENT

The organization has entered into a commitment in respect of the lease of premises for the administrative office. The lease provides for an annual rental of \$60,000 to November 30, 2022 and \$65,000 for an additional five years to November 30, 2027 plus municipal taxes and other occupancy charges with an option to renew for an additional five year period at a rental to be negotiated. The administrative office rent is allocated to programs as applicable based on usage.

## NOTE 9 PENSION PLAN

The organization is required to make current service contibutions to OMERS for the 2020 calendar year of 9.0% (2019 - 9.0%) of pensionable earnings up to the years maximum pensionable earnings under the Canada Pension Plan and 14.6% (2019 - 14.6%) on pensionable earnings above the amount. Employees of the organization are required to make current service contributions of the same amount.

Total service contributions by the organization to OMERS during the year was \$423,233 (2019 - \$398,202). These contributions were matched with identical employee contributions for both years.

Term deposits totaling \$215,866 are held as security for an available line of credit of \$267,089 as required by OMERS.

At December 31, 2019, OMERS disclosed an actuarial surplus of \$1.531 billion.

## **NOTE 10 FINANCIAL INSTRUMENTS**

The organization's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities and long-term debt. There have been no changes in risk from the prior year and as a result, it is management's opinion that the organization is not exposed to significant liquidity, interest rate, currency, or market risks arising from its financial instruments.

## a) Credit risk

The organization provides credit to select groups of clients in the normal course of operations. The organization reviews outstanding amounts on a continuing basis the balance of which is \$NIL at year end (2019 - \$NIL). Due to the limited group of clients who require credit, the organization does not believe there are significant concentrations of credit risks.



## NOTE 11 INTERNAL REVENUE AND EXPENDITURE TRANSACTION

Administrative fee revenue of \$2,633 (2019 - \$7,197) reported as interest and miscellaneous revenue in the supplementary schedule of operations - by program for the Administrative Office represents an internal charge to the March of Dimes program for managing funds of specific individuals.

## NOTE 12 ECONOMIC UNCERTAINTY

On March 11, 2020, the World Health Organization declared the COVID-19 outbreak to be a pandemic. The Province of Ontario declared a state of emergency in response to public health concerns originating from the spread of COVID-19 and it remained in effect until mid-July 2020. All non-essential businesses were required to close their doors and the organization had to adjust operations by allowing management and administrative staff to work from home. The organization continues to operate under the emergency orders of Bill 195 which is currently in effect until September 22, 2020. There is a degree of uncertainty surrounding the full economic impact of the situation which continues to evolve.



	Administrative Office					Adaptive Services			
	<u>2020</u> <u>2019</u>				2020 2		2019		
REVENUE:									
Contributions - Province of Ontario	\$	8,592	\$	-	\$	19,700	\$	19,700	
- other		-		-		15,958		-	
Fundraising and donations		3,311		2,019		-		-	
Membership fees		70		120		-		-	
Amortization of deferred contributions related to									
capital assets		27,745		39,515		: = :		₩2	
Interest and miscellaneous		26,525	_	11,451		-			
		66,243		53,105	2000	35,658	********	19,700	
EXPENDITURE:			1				· ·	**************************************	
Salaries		478,660		483,272		-		_	
Employee benefits		99,607		116,138		-			
Supplies and materials		15,458		14,907		219		491	
Rent		3,679		3,679		-		-	
Utilities and taxes		4,893		4,413		-		-	
Repairs and maintenance		1,352		17,525		2,495		-	
Insurance		5,362		5,000		-		- <del>-</del>	
Staff travel		2,655		6,266		-		-	
Staff training		(1,582)		5,807		_		-	
Minor furniture, equipment and rentals		313		5,172		2,800		9,301	
Purchased services		21,690		56,486		22,093		7,508	
Advertising and promotion		-		10,008		=		-	
Miscellaneous		6,246		20,865		-		1,970	
Amortization of capital assets		86,325		66,284		-		-	
Overhead allocation		(789, 161)	_	(758, 287)		1,969	_		
	-	(64,503)	_	57,535		29,576		19,270	
NET REVENUE (EXPENDITURE)	\$	130,746	\$_	(4,430)	\$	6,082	\$	430	



	Community Acc	cess Supports 2019	Community Re	espite Supports 2019
REVENUE:	2020	2019	2020	2013
Contributions - Province of Ontario	\$ 1,549,206	\$ 1,545,950	\$ 162,312	\$ 162,312
- other	17,350	27,130	_	-
Interest and miscellaneous	-	-	24	. 191
Gain on asset disposal	2,306	6,814		
	1,568,862	1,579,894	162,336	162,503
EXPENDITURE:				
Salaries	919,793	983,751	9,717	16,596
Employee benefits	189,683	196,128	3,160	3,015
Supplies and materials	10,101	24,191	943	1,058
Rent	12,848	12,848	7,187	187
Utilities and taxes	11,992	11,956	2,166	1,001
Repairs and maintenance	3,802	9,979	11	2,664
Insurance	11,159	8,201	343	106
Vehicle operating	14,532	11,914	35	
Staff travel	30,500	23,518	434	76
Staff training	8,877	15,780	904	1,027
Minor furniture, equipment and rentals	1,702	14,582	1	1,572
Purchased services	104,671	109,960	82,511	108,453
Advertising and promotion Overhead allocation	525	90	51	156
Overnead allocation	161,837	157,617	16,278	<u>16,249</u>
	1,482,022	1,580,515	123,741	152,160
NET REVENUE (EXPENDITURE)	\$86,840	\$(621)	\$ 38,595	\$ 10,343



	Adult Living		Associate Living Supports		
	<u>2020</u>	2019	<u>2020</u>	2019	
REVENUE:					
Contributions - Province of Ontario	\$ <u>1,063,780</u>	\$ 936,091	\$ <u>199,622</u>	\$ <u>199,622</u>	
EXPENDITURE:					
Salaries	541,469	485,552	18,526	19,408	
Employee benefits	110,546	124,251	5,215	5,027	
Supplies and materials	5,475	11,212	1,164	1,494	
Rent	7,774	6,424	2,245	1,245	
Utilities and taxes	7,538	6,873	664	712	
Repairs and maintenance	(408)	6,057	344	1,124	
Insurance	3,741	3,286	535	577	
Vehicle operating	103	-	4	-	
Staff travel	19,371	12,604	653	97	
Staff training	5,456	8,161	1,168	1,337	
Minor furniture, equipment and rentals	462	4,266	-	142	
Purchased services	133,750	148,839	105,797	147,377	
Advertising and promotion	300	913	66	201	
Overhead allocation	100,930	93,609	20,018	19,962	
	936,507	912,047	156,399	<u>198,703</u>	
NET REVENUE	\$ <u>127,273</u>	\$ 24,044	\$ 43,223	\$ <u>919</u>	



	Group Livin 2020	ng Supports 2019	Dedicated Horazon	using Support 2019
REVENUE:				
Contributions - Province of Ontario	\$ 4,640,237	\$ 4,621,832	\$ 38,646	\$ 46,735
- other	-	2,940	-	-
Rental income	111,950	113,050	13,344	11,809
Amortization of deferred contributions related to				
capital assets	84,839	87,142		_
Interest and miscellaneous	,	,	1,577	1,174
	4,837,026	4,824,964	53,567	59,718
EXPENDITURE:	1,007,020	1,021,001		
Salaries	3,541,428	3,199,185	2,361	_
Employee benefits	680,540	616,471	444	<u>1989</u>
Supplies and materials	34,912	31,135	1,582	_
Rent	50,642	54,643	1,002	
Utilities and taxes	68,083	68,460	13,315	11,238
	84,063			
Repairs and maintenance		141,185	24,613	17,411
Insurance	31,435	33,846	4,863	4,850
Vehicle operating	24,981	26,146	1,667	-
Staff travel	30,706	12,715	-	-
Staff training	23,397	30,083	-	-
Minor furniture, equipment and rentals	9,488	10,779	1,914	-
Purchased services	112,205	104,926	6,709	5,792
Advertising and promotion	1,221	3,719	-	-
Amortization of capital assets	88,042	96,053	-	-
Interest on long-term debt	-	_	5,441	6,125
Overhead allocation	481,991	462,165		
	5,263,134	4,891,511	62,909	45,416
NET (EXPENDITURE) REVENUE	\$ <u>(426,108)</u>	\$(66,547)	\$ (9,342)	\$ 14,302



	March of	f Dimes	SPI I	Fund	
DEVENUE	2020	2019	2020	2019	
REVENUE:		III additional and additional			
Contributions - other	\$360,863	\$ 208,077	\$15,987	\$ 22,150	
EXPENDITURE					
Salaries	214,867	124,153	4,560	-	
Employee benefits	26,984	10,484	1,064	-1	
Supplies and materials	1,335	2,044	-	889	
Vehicle operating	897	-		-	
Staff travel	5,013	-	2,927		
Staff training	-	-	800	5,826	
Purchased services	143,076	71,064	498	15,435	
Overhead allocation			6,138		
	392,172	207,745	15,987	22,150	
NET (EXPENDITURE) REVENUE	\$(31,309)	\$332	\$	\$	

	Nevada Fu	ndraising	Fundraising and Bequests		
	2020	2019	2020	2019	
REVENUE:					
Fundraising and donations	16,849	18,192	28,796	24,801	
Membership fees	-	-	395	540	
Interest and miscellaneous	457	376		-	
	17,306	18,568	29,191	25,341	
EXPENDITURE:					
Supplies and materials	7,735	10,471	9,158	8,105	
Purchased services	1,618			-	
	9,353	10,471	9,158	8,105	
NET REVENUE	\$ 7,953	\$8,097	\$ 20,033	\$ 17,236	



	-	Bee Su	sful		Outcomes			
		2020 2019				<u>2020</u> <u>2019</u>		2019
REVENUE:								
Contributions - Province of Ontario	\$	64,405	\$	25,221	\$		\$	-
- Other		4,430		2,563		-		
Fundraising and donations		·-		-		490		7044
Interest and miscellaneous	-		-	07.704	-	3,742	-	7,944
	-	68,835		27,784	_	4,232	_	7,944
EXPENDITURE:								
Salaries		50,963		18,765		_		-
Employee benefits		9,825		776		_		_
Supplies and materials		-		69		25		755
Rent		_		1,000		-		-
Utilities and taxes		_		572		285		_
Staff travel		2,522		1,897		-		-
Staff training		1,158		575		_		50
Minor furniture, equipment, and rentals		-		-		1,108		80
Purchased services		-		2,036		2,814		7,139
Advertising and promotion	_	4,367	-	2,094		-	_	
		68,835	_	27,784	-	4,232		7,944
NET REVENUE	\$		\$	-	\$	_	\$	



	20	Valley H	lousing 2019	
REVENUE:	•		•	00.040
Contributions - Province of Ontario	\$		\$	86,846
EXPENDITURE:				
Salaries		-		53,676
Employee benefits		-		10,289
Supplies and materials		-		1,435
Staff travel		-		690
Minor furniture, equipment, and rentals		_		1,462
Purchased services		-		3,750
Overhead allocation			_	8,685
			_	79,987
NET REVENUE	\$	-	\$	6,859

